

REVENUE	ACTUAL 2020				BUDGET 2021				PROJECTED	BUDGET 2022				
	Water	Wastewater	General	Total 2020	Water	Wastewater	General	Total 2021	Total 2021	Water	Wastewater	General	Total 2022	
PROPERTY TAXES & Transfers to WF/WWF	\$ -	\$ -	\$ 1,238,613	\$ 1,238,613	\$ -	\$ -	\$ 1,174,400	\$ 1,174,400	\$ 1,224,000	\$ 103,844	\$ 103,844	\$ 818,295	\$ 1,025,983	
TAP FEES	410,353	744,578	-	1,154,931	157,500	292,500	-	450,000	700,000	175,000	325,000	-	500,000	
USER FEES	1,575,472	1,216,643	-	2,792,115	1,670,572	1,252,132	-	2,922,704	2,837,576	1,719,229	1,288,602	-	3,007,831	
AVAIL SERVICE FEES	83,076	94,563	-	177,639	85,790	97,705	-	183,495	170,000	84,800	95,400	-	180,200	
INTEREST INCOME	-	-	25,576	25,576	-	-	50,000	50,000	8,000	-	-	8,000	8,000	
CARES ACT FUNDING	-	-	86,510	86,510	-	-	60,000	60,000	63,500	-	-	-	-	
MISC INCOME	31,685	7,613	2,732	42,030	20,000	5,000	-	25,000	26,700	25,000	2,000	-	27,000	
MLP SURCHARGE	77,799	-	-	77,799	77,000	-	-	77,000	77,000	77,000	-	-	77,000	
Transfer From GF Revenue Stabilization Funds	-	-	-	-	-	-	-	-	-	120,000	120,000	-	240,000	
Release of Revenue Stabilization Funds	-	-	-	-	-	-	-	-	-	-	-	240,000	240,000	
TOTAL OPERATING REVENUES	2,178,385	2,063,397	1,353,431	5,595,213	2,010,862	1,647,337	1,284,400	4,942,599	5,106,776	2,304,873	1,934,846	1,066,295	5,306,014	
EXPENDITURES														
Enterprise Funds Ops & Admin	944,078	1,229,441	-	2,173,519	1,155,469	1,470,106	-	2,625,576	2,390,900	1,221,111	1,511,837	-	2,732,947	
General Fund Operating	-	-	670,301	670,301	-	-	691,369	691,369	701,989	-	-	826,295	826,295	
GF Transfer Revenue Stabilization Funds	-	-	-	-	-	-	-	-	-	-	-	240,000	240,000	
TOTAL OPERATING EXPENDITURES	944,078	1,229,441	670,301	2,843,820	1,155,469	1,470,106	691,369	3,316,945	3,092,889	1,221,111	1,511,837	1,066,295	3,799,242	
Operating Revenues less Expenditures	\$ 1,234,307	\$ 833,956	\$ 683,130	\$ 2,751,393	\$ 855,392	\$ 177,231	\$ 593,031	\$ 1,625,654	\$ 2,013,887	\$ 1,083,763	\$ 423,009	\$ (0)	\$ 1,506,772	
Debt Payments	-	-	490,489	490,489	-	-	744,748	744,748	739,345	1,370,859	-	-	1,370,859	
OPERATING INCOME AFTER DEBT	1,234,307	833,956	192,641	2,260,904	855,392	177,231	(151,717)	880,906	1,274,542	(287,096)	423,009	(0)	135,913	
Capital Improvements	7,945,699	1,269,457	-	9,215,156	13,218,000	319,500	300,000	13,837,500	8,507,200	6,556,556	1,244,000	50,000	7,800,556	
Draw on CWRPDA Loan	7,319,293	-	-	7,319,293	13,000,000	-	-	13,000,000	8,130,000	6,340,000	-	-	6,340,000	
NET CAPITAL EXPENDITURES	626,406	1,269,457	-	1,895,863	218,000	319,500	300,000	837,500	377,200	216,556	1,244,000	50,000	1,460,556	
TOTAL ALL EXPENDITURES	1,570,484	2,498,898	1,160,790	5,230,172	1,373,469	1,789,606	1,736,117	4,899,193	4,209,434	2,808,526	2,755,837	1,116,295	6,630,657	
TOTAL Sources less Uses	607,901	(435,501)	192,641	365,041	637,392	(142,269)	(451,717)	\$ 43,406	\$ 897,342	(503,652)	(820,991)	(50,000)	\$ (1,324,643)	
					2021 Projected Debt Coverage Ratio				2.72	2022 Budgeted Debt Coverage Ratio				1.10
										2023 Projected Debt Coverage Ratio				0.92

REVENUE	BUDGET 2021				PROJECTED 2021 based upon 2/3 @ 8.31.21				BUDGET 2022				%Change Projected to 2022 Budget	%Change 2021 to 2022 Budget
	Water	Wastewater	General	Total 2021	Water	Wastewater	General	Total 2021	Water	Wastewater	General	Total 2022		
PROPERTY TAXES	\$ -	\$ -	\$ 1,174,400	\$ 1,174,400	\$ -	\$ -	\$ 1,224,000	\$ 1,224,000	\$ 103,844	\$ 103,844	\$ 818,295	\$ 1,025,983	-16%	-13%
TAP FEES	157,500	292,500	-	450,000	245,000	455,000	-	700,000	175,000	325,000	-	500,000	-29%	11% *
USER FEES	1,670,572	1,252,132	-	2,922,704	1,621,915	1,215,662	-	2,837,576	1,719,229	1,288,602	-	3,007,831	6%	3% **
AVAIL SERVICE FEES	85,790	97,705	-	183,495	80,000	90,000	-	170,000	84,800	95,400	-	180,200	6%	-2% ***
INTEREST INCOME	-	-	50,000	50,000	-	-	8,000	8,000	-	-	8,000	8,000	0%	-84%
CARES ACT FUNDING	-	-	60,000	60,000	-	-	63,500	63,500	-	-	-	-	-100%	-100%
MISC INCOME	20,000	5,000	-	25,000	25,000	1,700	-	26,700	25,000	2,000	-	27,000	1%	8% ****
MLP SURCHARGE	77,000	-	-	77,000	77,000	-	-	77,000	77,000	-	-	77,000	0%	0%
Transfer From GF Revenue Stabilization Funds	-	-	-	-	-	-	-	-	120,000	120,000	-	240,000		
Release of Revenue Stabilization Funds	-	-	-	-	-	-	-	-	-	-	240,000	240,000	N/A	N/A
TOTAL INCOMING REVENUES	\$ 2,010,862	\$ 1,647,337	\$ 1,284,400	\$ 4,942,599	\$ 2,048,915	\$ 1,762,362	\$ 1,295,500	\$ 5,106,776	\$ 2,304,873	\$ 1,934,846	\$ 1,066,295	\$ 5,306,014	4%	7%
DRAW ON CWRPDA LOAN	13,000,000	-	-	13,000,000	13,000,000	-	-	13,000,000	6,340,000	-	-	6,340,000		

6% 6% * Increase to Tap Rates
 6% 6% ** Increase to User Fees
 6% 6% *** Increase to Avail. Of Service

 **** Includes MXU/meters

2022 Water Operating Budget

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		2020 Actual	2021 YTD Actual (8.31.21)	2021 BUDGET	2021 Remaining Budget @ 8.31.21	2021 Projected (per 2/3 year)	2021 Projected Budget Under/(Over)	2022 BUDGET	% change in BUDGET
WATER OPERATIONS									
1-2-5050	Chemicals - Water Treatment	25,901	7,767	40,000	32,233	11,651	28,349	50,000	25%
1-2-5160	Laboratory - Water Treatment	13,607	7,044	35,000	27,956	10,566	24,434	25,000	-29%
1-2-5170	Operating Supplies - Wtr Treat	68,833	69,170	65,000	(4,170)	103,755	(38,755)	65,000	0%
1-2-5171	Safety Equipment - Water Treat	4,831	5,059	6,000	941	7,589	(1,589)	6,000	0%
1-2-5172	Uniforms - Water Treat	2,298	889	6,000	5,111	1,333	4,667	3,000	-50%
1-2-5180	Outside Services - Wtr Treat	4,854	295	5,000	4,705	443	4,557	2,500	-50%
1-2-5220	Repairs & Maint - Wtr Treat	75,573	30,966	125,000	94,034	46,449	78,551	87,000	-30%
1-2-5290	Utilities - Water Treatment	92,370	58,520	120,000	61,480	87,780	32,220	120,000	0%
		288,266	179,710	402,000	222,290	269,566	132,434	358,500	-11%
WATER MLP									
	MLP Operations	59,226	69,115	50,000	(19,115)	103,672	(53,672)	60,000	0
WATER ADMIN									
1-0-5130	Legal - Water	20,284	12,197	30,000	17,803	18,295	11,705	55,000	83%
1-0-5030	Consultants - Water	25,631	7,302	55,000	47,698	10,953	44,047	55,250	0%
1-0-5411	Grants - Water-District	2,000	2,000	2,000	-	2,000	-	2,000	0%
	Office Admin	76,750	55,456	90,000	34,544	83,185	6,815	82,750	-8%
	Salaries & Benefits	457,278	338,873	506,469	167,596	508,309	(1,840)	589,611	16%
	Vehicles & Fuel	14,962	11,392	20,000	8,608	17,088	2,912	18,000	-10%
		596,905	427,220	703,469	276,249	639,830	63,639	802,611	14%
	TOTALS	\$ 944,397	\$ 676,045	\$ 1,155,469	\$ 479,424	\$ 1,013,068	\$ 142,401	\$ 1,221,111	6%
	CWRPDA 2020 Loan Debt Service							\$ 1,370,859	

2022 Wastewater Operating Budget

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		2020 Actual	2021 YTD Actual	2021 BUDGET	2021 Remaining @	2021 Projected (per	2021 Projected Budget	2022 BUDGET	% Change
		12/31/2020	8/31/2021	Approved	8.31.21	2/3 year)	Under/(Over)	12/31/2022	in BUDGET
					Budget	On 2/3's	Projected		
						Actual	Under/(Over)		
WASTEWATER OPERATIONS									
2-2-5050	Chemicals - Sewer Treatment	4,511	6,726	8,000	1,274	10,089	(2,089)	8,000	0%
2-2-5160	Laboratory - Sewer Treatment	75,533	59,638	90,000	30,362	89,457	543	90,000	0%
2-2-5170	Operating Supplies - Swr Treat	36,733	35,408	40,000	4,592	53,112	(13,112)	42,000	5%
2-2-5171	Safety Equipment - Swr Treat	7,371	5,865	6,000	135	8,797	(2,797)	6,000	0%
2-2-5172	Uniforms - Swr Treat	2,798	231	6,000	5,769	346	5,654	3,000	-50%
2-2-5180	Outside Services - Swr Treat	1,822	7,097	22,000	14,903	10,645	11,355	22,000	0%
2-2-5220	Repairs & Maint - Swr Treat	192,103	78,738	145,000	66,262	118,108	26,892	115,000	-21%
2-2-5290	Utilities - Sewer Treatment	111,380	78,767	130,000	51,233	118,151	11,849	130,000	0%
2-3-5180	Outside Services - ATAD Sludge	64,767	29,425	83,000	53,575	44,138	38,863	116,000	40%
		497,018	301,895	530,000	228,105	452,842	77,158	532,000	0%
WASTEWATER MLP									
	MLP Operations	1,888	1,101	10,000	8,899	1,651	298	2,000	-80%
WASTEWATER ADMIN									
2-0-5130	Legal - Sewer	48,161	81,591	130,000	48,409	122,387	7,613	130,000	0%
2-0-5030	Consultants- Sewer	111,149	120,520	110,000	(10,520)	180,780	(70,780)	136,500	24%
	Office Admin	70,564	46,642	90,000	43,358	69,963	20,037	77,500	-14%
	Salaries & Benefits	477,068	353,628	575,106	221,478	530,443	44,663	607,837	6%
	Vehicles & Fuel	23,166	13,178	25,000	11,822	19,767	5,233	26,000	4%
		730,109	615,560	930,106	314,546	923,340	60,989	977,837	5%
	TOTALS	\$ 1,229,014	\$ 918,555	\$ 1,470,106	\$ 551,551	\$ 1,377,832	\$ 138,445	\$ 1,511,837	3%

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Activity#	Project Name	Start Date	Completion Date						
102001	WTP Expansion	5/1/2020	6/1/2022						
	20-WF-1	Current Total Project Estimate/Approved Budget	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2021 Budget	Projected 2021 YTD Costs	Project Costs through 2020	Total Projected Historical Project Costs thru 2021	Remaining Project/ 2022 Budget
01	Project Management	1,400,000	834,789	565,211	500,000	510,560	519,229	1,029,789	370,211
02	Engineering	1,200,000	1,354,605	(154,605)	-	-	1,354,605	1,354,605	(154,605)
03	Construction	17,850,000	12,158,364	5,691,636	11,540,000	7,619,557	6,519,995	14,139,552	3,710,448
04	Contingencies	2,400,000	-	2,400,000	1,000,000	-	-	-	2,400,000
05	Legal	50,000	33,177	16,823	8,000	-	33,177	33,177	16,823
08	Permits	275,000	275,321	(321)	-	-	275,321	275,321	(321)
	Total Project:	23,175,000	14,656,256	8,518,744	13,048,000	8,130,117	8,702,327	16,832,444	6,342,556

Project Name

102201	HMI for Pump Stations (Prospect, Timberland)	Current Total Project Estimate/Approved Budget	Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
01	Project management				
02	Engineering				
03	Construction	39,000			39,000
	Total Project:	39,000	-	-	39,000

Project Name

102202	Stainless PRV Replacements(18)	Current Total Project Estimate/Approved Budget	Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
01	Project management				
02	Engineering				
03	Construction	50,000			50,000
	Total Project:	50,000	-	-	50,000

Project Name

102204	MLP Dam/Pumphouse Carryover	Current Total Project Estimate/Approved Budget	Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
01	Project management	10,000			10,000
02	Engineering				
03	Construction	95,000			95,000
	Total Project:	105,000	-	-	105,000

Project Name

102205	Spring Boxes	Current Total Project Estimate/Approved Budget	Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
01	Project management				
02	Engineering				
03	Construction	20,000			20,000
06	Purchase				
	Total Project:	-	-	-	20,000

Total Budget: **\$ 6,556,556**

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Activity#		<u>Project Name</u>		<u>Start Date</u>	<u>Completion Date</u>			
202004		ATAD IGA Share		1/1/2020	12/31/2023			
	202004			Current Total Project Estimate through 2023	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	2023 Anticipated Budget
06		Purchase Paid to Town of CB per IGA		1,500,000	95,500	1,404,500	745,000	659,500
		Total Project:		1,500,000	95,500	1,404,500	745,000	659,500

Activity#		<u>Project Name</u>						
202201		I&I for 2022						
	202201			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
03		Construction		59,000		59,000	59,000	
		Total Project:		59,000	-	59,000	59,000	

Activity#		<u>Project Name</u>						
202202		Breakroom Adding Fixtures						
	202202			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
03		Construction		45,000		45,000	45,000	
		Total Project:		45,000	-	45,000	45,000	

Activity#		<u>Project Name</u>						
202203		Replacement Blower& VFD						
	202203			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
03		Construction		20,000		20,000	20,000	
		Total Project:		20,000	-	20,000	20,000	

Activity#		<u>Project Name</u>						
202204		Tank Diffusers (adding backup capacity)						
	202204			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
03		Construction		20,000		20,000	20,000	
		Total Project:		20,000	-	20,000	20,000	

Activity#		<u>Project Name</u>						
202205		TIN Compliance Upgrade						
	202205			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
02		Engineering		36,000			36,000	
03		Construction		214,000			214,000	
04		Contingencies		30,000			30,000	
		Total Project:		280,000	-	-	280,000	

Activity#		<u>Project Name</u>						
202206		Whetstone Relocate/Easement						
	202206			Current Total Project Estimate	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget	
02		Engineering		10,000			10,000	
03		Construction		60,000			60,000	
04		Contingencies						
05		Legal		5,000			5,000	
08		Permits						
		Total Project:		75,000	-	-	75,000	
		Total Budget:					\$ 1,244,000	

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Activity#	<u>Project Name</u>					
902201	Rules & Regs Overhaul					
	902201		Current Total Project Estimate/Approved Budget	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
09	Consulting		25,000		25,000	25,000
	Legal					
	Total Project:		25,000	-	25,000	25,000

Activity#	<u>Project Name</u>					
902202	Long-Range Water Plan					
	902202		Current Total Project Estimate/Approved Budget	Anticipated Project Costs Through 2021	Project Life Costs Remaining at 12.31.21	2022 Budget
09	Consulting		25,000			25,000
	Total Project:		25,000	-	-	25,000

Total YTD:	\$	50,000	\$	-	25,000	\$	50,000
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